

Maximizing Mediation: An Experienced Mediator's Favorite Techniques



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What Mean By “Maximization”

- assisting participants to be at their **individual best**
- assisting participants to most capably **work together**
- assisting participants to obtain the **greatest possible satisfaction** of their interests.

More Broadly

- Mediation as best opportunity for maximized problem solving.
Compare: Adjudication, Unassisted Negotiation & Mediation
- Moving Beyond Barely Sufficient Processes and Barely Sufficient Agreements to Most Capable Processes and Most Capable Agreements
- Maximization has both Micro and Macro Levels

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Justification for Maximizing Mediation

Theoretic Options Regarding Power Disparity, "Competence" and Mediator Response:

- Operate under the illusion that the mediator does not influence participant power
- Attempt to balance participant power
- Seek to "comparably" empower (or disempower) participants
- Embrace empowerment and carry it to the fullest extent of "maximization"

Three Basic Ways Mediators Work to Create Agreement

- The Interest-Based Option Generation Approach (problem-solving)
- The Hypothesis Generation & Testing Approach (guessing) and
- The Doubt and Dissonance Approach (heat)

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Favorite Techniques I

- Meet people “where they are”
- Provide “the experience of being heard”
- Recognize qualities of mediation as empowering
- Use a great location
- Manage behavioral expectations with ground rules & “the relevancy check”
- Rapport, rapport, rapport (MPL)

Favorite Techniques II

- Distinguish past from future - “get current”
- Recognize interdependence
- Identify “easy points of agreement”
- De-position to interests & positive intentions with the word “Imagine”
- Normalization & mutualization
- Normative stories about similar situated others

Favorite Techniques III

- Use problem-solving questions: “How can we best ..?” & “What is the best way for us to ..?”
- Use of resource states & metaphoric data bases
- Use of “conceptual anchors”
- “New perspectives” e.g. “Zen Fly”
- Homework – package deals & exchanges
- The “reference point process”
- The “integrative question”